





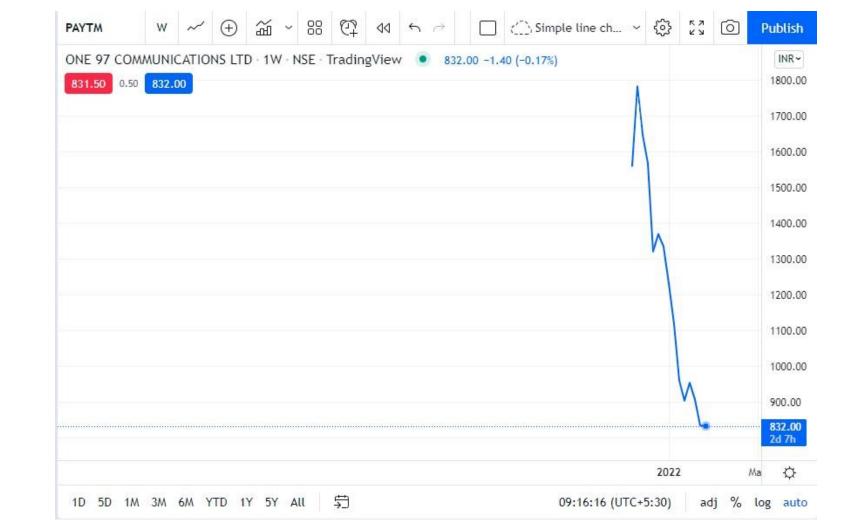
policy bazaar ....



### Are these investible?

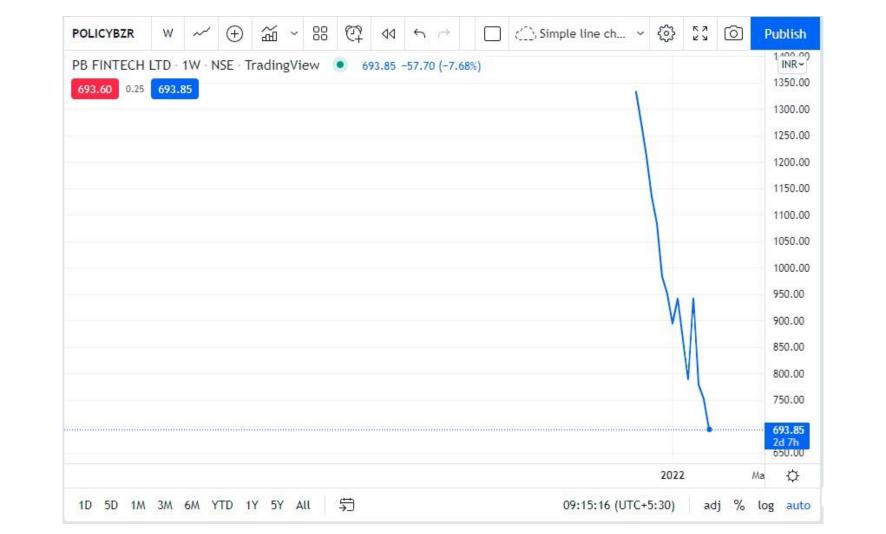
Making sense of valuations of newly listed loss making companies

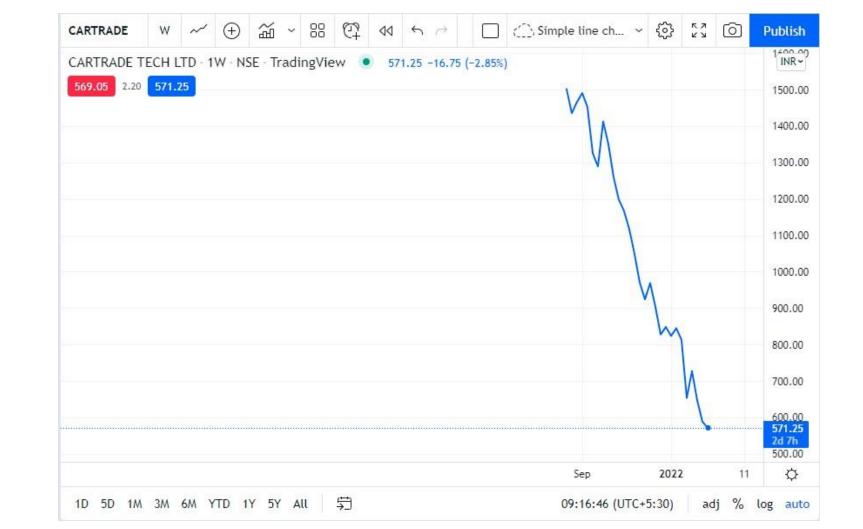
# It's been brutal



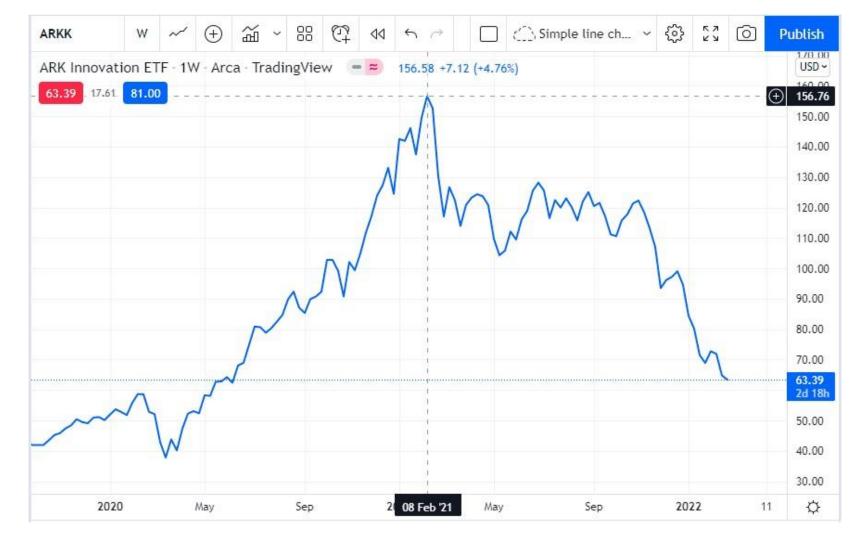




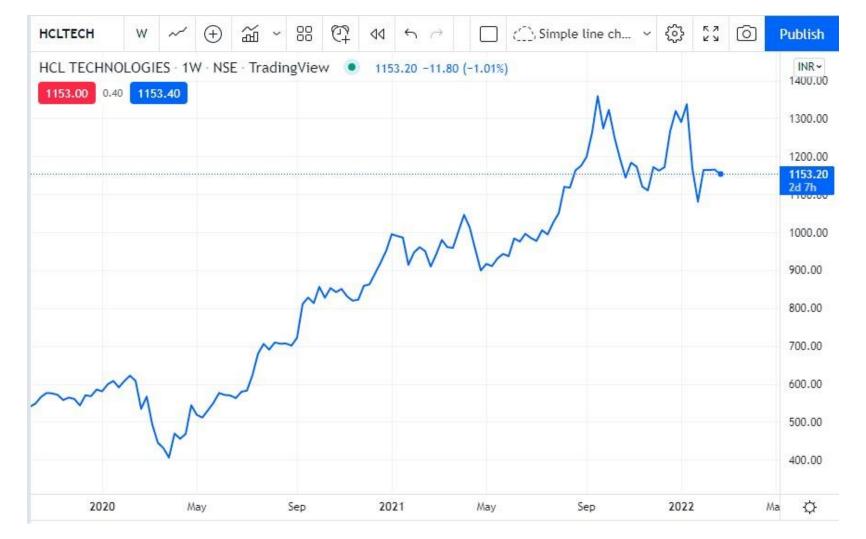


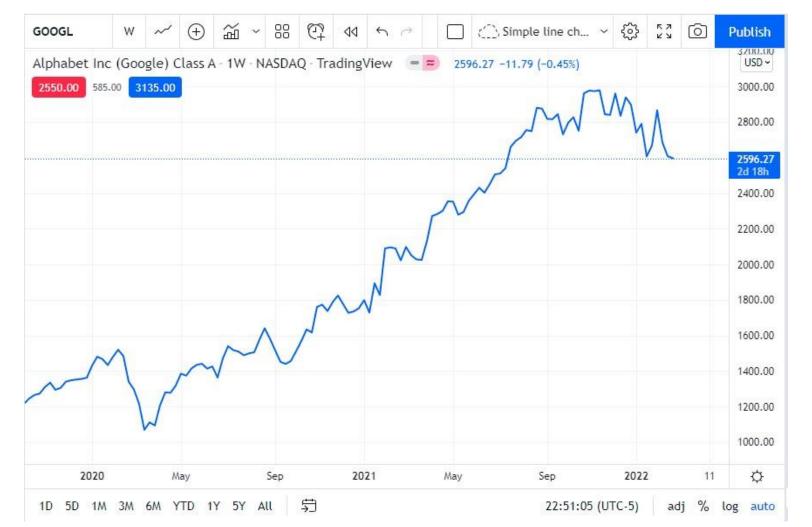


## Not just in India



# Tech sell off? Yes & No





Company	Market Cap Crores	12 Month Revenue Crores*	12 Month Profits Crores
Nykaa	63,963	3,540	62
Zomato	65,455	4,000	(980)
Policybazaar	33,083	900	(600)
PayTm	53,198	4,000	(1,600)



### Stages

Angel

Venture Capital (various rounds)

Private Equity

Listed Market - Later round of Venture Capital ???

A lot of Wealth will be created AND

destroyed

### **POSITIVES**

Not all loss is bad ......

### Buffett 1999 letter - GEICO

"Capacity to suffer" & \$ 250 year 1 loss

### CAC & LTV

Operating leverage

TAM & Adjacencies

Blitzscaling and Winner takes All

### Optionalities

### A NOTE OF CAUTION

Base rates and Competition

What is amenable to disruption and what is

not.....

Era of free money is over .....

# Everyday dependence on kindness of strangers .....

What will happen to volume when

subsidy goes away?

### Incumbents

Company	Market Cap Crores	12 Month Revenue Crores*	12 Month Profits Crores
Nykaa + Zomato	1,30,000	7,500	(900)
Traditional FMCG	2,73,000	54,000	14,250
	86,000	5,000	(2,200)
Policybazaar + PayTM  Private Sector Bank (plus	2,41,000		10,000

MF plus Insurance etc.)

"Obvious prospects for physical growth in a business do not translate into obvious profits for investors."

- Benjamin Graham

### Thank you, happy to chat